



TABLE OF CONTENTS

- 3 | Welcome from Vincent Strully, Jr.
- 4 | Leadership and Board
- 5 | A Day in the Life of Luke
- 7 | Residential Counselors Deliver Care and Compassion Around the Clock
- 9 | Partner Programs and Consulting Adapt to Changing Conditions
- 11 | Job Training During a Year of Remote and Socially Distanced Learning
- 13 | Research: A Pillar of NECC's Strength
- 17 | ACE® Continues to Grow
- 19 | NECC's Global Impact
- 21 | Diversity, Equity, and Inclusion Task Force Grows
- 23 | Fundraising Events Pivot in Year of Uncertainty
- **25** | Annual Giving Donors
- 29 | Financials

A LETTER FROM OUR PRESIDENT & CEO



Dear Friends,

As I reflect on the 2021 fiscal year, I can honestly say that while it has been fraught with many challenges – a global pandemic, civil unrest, and a debilitating staffing crisis – it has proven how incredibly important NECC is to our community. We also saw how important our community is to NECC.

Last August we kicked off NECC's 45th year with an outpouring of love and support from local and state politicians, NECC staff alumni, Board members, supporters, local businesses, friends, and family. We honored this support and recognized their contributions to our organization through a "45 Days of Inspiration" campaign. All share in our great legacy.

The Center was quiet much of the year as we socially distanced, the pool was still, residential students were learning at home, and teachers became primary caregivers. I was touched at the response from our community – sending PPE, notes of encouragement, and financial support to ease the burden.

The challenges brought out the best in our staff and I couldn't be more proud of how everyone came together to pitch in, help out, and do what was needed. While we are certainly not back to "normal," I continue to be inspired by the openness, support, and camaraderie this organization shows.

Vincent Stully

L. Vincent Strully, Jr.President and CEO





Leadership and Board

LEADERSHIP

L. Vincent Strully, Jr. Founder, President and CEO

Kayla Abeling, MSEd, BCBA, LABA Executive Assistant to the CEO

Michael S. Downey, MBA, CPA Executive Vice President and Chief Financial Officer

Catherine M. Welch, MSEd Executive Director - Southborough

Jessica Sassi, PhD, BCBA-D, LABA Executive

Jared Bouzan, MEd Chief Development Officer

Susan Langer, MS, BCBA, LABA Chief Program Officer

Darryl T. Agostinelli Chief Technology Officer

Jason Bourret, PhD, BCBA-D, LABA Clinical Director

Nicole Ciotti-Gardenier, MS, BCBA Executive Director, ACE® ABA Software System

Amy Geckeler, MS, BCBA Executive Director of Global Consulting

Cammarie Johnson, PhD, BCBA-D, LABA Director of Education Services

Bethany McCann, Esq., MSEd Director of Enrollment and Family Support

Rachel McGrath, PHR, SHRM-CP Director of Human Resources- Southborough

Heather Morrison, MS, BCBA, LABA Director of Administration

Pam Olsen, PhD, BCBA Executive Director - Abu Dhabi, UAE

Meghan Reidy, MS Director of Recruiting

Darcie Stawinski, MSA, CPA Director of Finance

BOARD OF DIRECTORS

L. Vincent Strully, Jr., Founder, President and CEO John Y. Kim, Chair of the Board Lisel Macenka, Vice Chair of the Board James C. Burling, Esq., Director Governor Michael S. Dukakis, Director Marco Farsheed, Director Neal J. Faulkner, Director Katherine E. Foster, Director Yie-Hsin Hung, Director Harry M. Hutson, Jr., Director Elizabeth Wetherbee Klein, Director RoseAnn Lovely, Director Ben Niedermeyer, Director Rabbi Jonah Pesner, Director Stuart M. Rose, CPA, Director Daniel Saul, Director



In memoriam: Daniel Gould, PhD, BCBA, LABA



During his tenure at NECC, Dr. Gould worked in several roles, including clinical specialist, director of residential services, director of information services, program director, director of the Intensive Treatment Team (ITT), and, most recently, executive director of the Mohamed bin Rashid Center for Special Education operated by NECC in Abu Dhabi. In recognition of his service to NECC, the ITT facility was renamed the Dr. Daniel Gould Intensive Treatment Campus this past June.

Dr. Gould also played an instrumental role in the development and implementation of the Northeastern University master's program in applied behavior analysis (ABA) and the Western New England University doctoral program in ABA. His commitment to providing quality graduate education also extended to supporting and mentoring the research efforts of many current and former NECC staff. His initial association with the Eunice Kennedy Shriver research group led him to have a keen interest in stimulus control research. This was evident in his published work that applied stimulus control techniques to treating severe self-injurious behavior and establishing conditioned reinforcers such as those used as motivational supports for our students.

With his deep dedication to our organization, expert knowledge of ABA, and leadership abilities, Dr. Gould was a guiding force in the growth and expansion of NECC. He will be truly missed.

A Day in the Life of Luke

Every student at NECC has a personalized education plan designed to help him or her grow and thrive. Each day, students like Luke work with a team of teachers and highly trained professionals who provide services that help them achieve their goals. As a result, Luke has made tremendous strides since enrolling in NECC's day school.



8:00am

Luke arrives to school and is greeted by his classmates and teacher, Linda. He begins his day working on his general education curriculum in English language arts, math, and science. Enrichment programs, such as history projects and lessons related to current events, are presented to students throughout the year and adapted to the level of each individual student.







9:15am

Communication is at the core of every student's educational plan. Luke works on his communication skills with a Speech Language Pathologist (SLP) to remove barriers to communication so he can express his wants and needs to the best of his abilities.

10:00am

A number of social and leisure activities are built into a day at NECC. After spending time in his classroom, Luke heads to music class where he plays different instruments and makes music alongside his peers. Participation in art and music classes as well as time in the Recreation and Leisure Center help students learn important social and leisure skills that enrich their lives.

12:00pm

Luke and Linda head to Walgreens where he will work on the floor. Luke has learned to stock shelves and help customers if they are looking for specific items.



11:00am

Luke works on vocational skills that he will use on his upcoming shift at Walgreens. At age 14, students begin vocational training and are afforded the opportunity to try different types of work around the Center and in the community. This experience provides a foundation for employment and/or volunteer work.

2:00pm

After work, Luke heads to the gym where he works out and improves his motor skills and physical fitness with an occupational therapist (OT), physical therapist (PT), and adapted physical education (APE) teacher. In addition to sessions with the department, students also can participate in Special Olympics events.

3:00pm

Luke heads home after a busy. enriching day.



Residential Counselors Deliver Care and Compassion Around the Clock

In addition to the day school, NECC offers a residential program where students receive intensive, positive, behavior-oriented treatment individualized to address challenging behaviors. In these homes — NECC has 16 residences (pictured on opposite page) across MetroWest, including Ashland, Framingham, Hopkinton, Marlborough, Southborough, and Westborough — staff work around the clock to serve the 122 students living in them.

Residential counselors like Dandibor M'Bayo (pictured right) are focused on the safety and success of their students, something that is especially important at night. M'Bayo works the night shift, during which his goal is simple, but not easy: keep the students safe, happy, and healthy through the night so that they are as ready as possible to learn the next day.

M'Bayo and his fellow residential counselors play a vital role in the residential program, especially over the past two years when many of them volunteered to work with COVIDpositive students. This selflessness and commitment to care is part of what make them such valued team members, and the reason NECC students continue to thrive, despite the challenges of the pandemic.

































Partner Programs and Consulting Adapt to Changing Conditions



NECC's partner classrooms withstood massive changes throughout the 2020-21 academic year. Faced with restrictions and changing schedules depending on local guidelines, lead teachers had to constantly adapt to provide the services students required. Despite the challenges, students at partner program schools succeeded.

This student success was the result of the hard work and commitment of teachers like Chelsey Ryan (pictured left). "Even though many of our students were in school for much of the year, many still participated in general education lessons remotely," said Ryan, the lead classroom teacher.

Ryan recalls one student, a 9-year-old boy named Jesse with whom she worked. "At first, we always had to prompt him, and he struggled to participate and engage," she shared. "He worked so hard, and as a result he's really progressed. He learned to log on to remote classes independently and he constantly wants new work to complete. Every day he asks for homework. We are excited to see what he, and all of our other students, continue to accomplish in the year ahead."

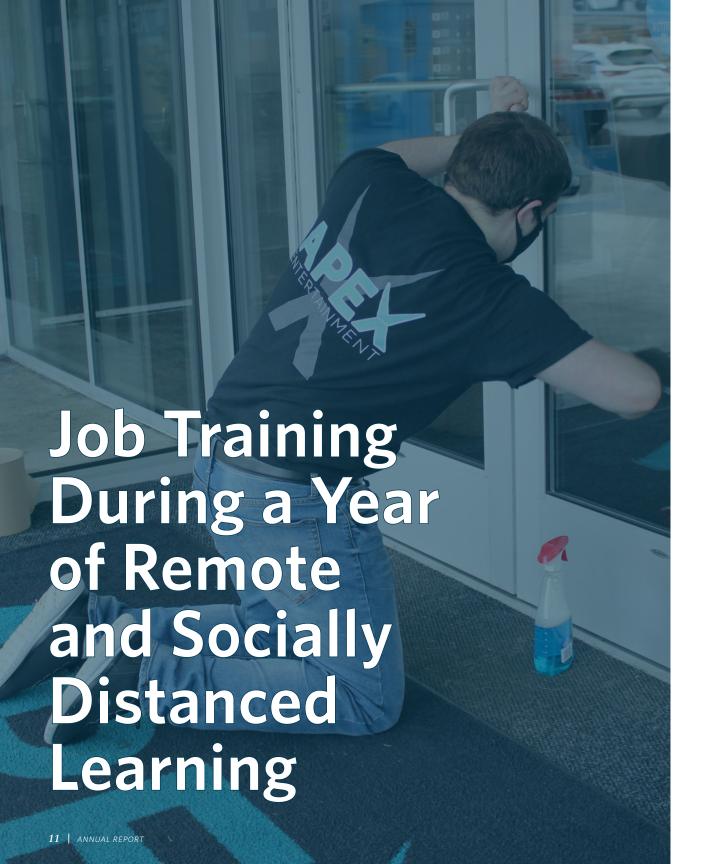
PUBLIC SCHOOL SERVICES AND CONSULTING

595
STUDENTS

IN 54 DISTRICTS

STATES
MA, NH, VT, ME, CT, NY, FL

COUNTRIES
BAHRAIN, INDIA, LEBANON, OMAN,
QATAR, SAUDI ARABIA, US, UAE

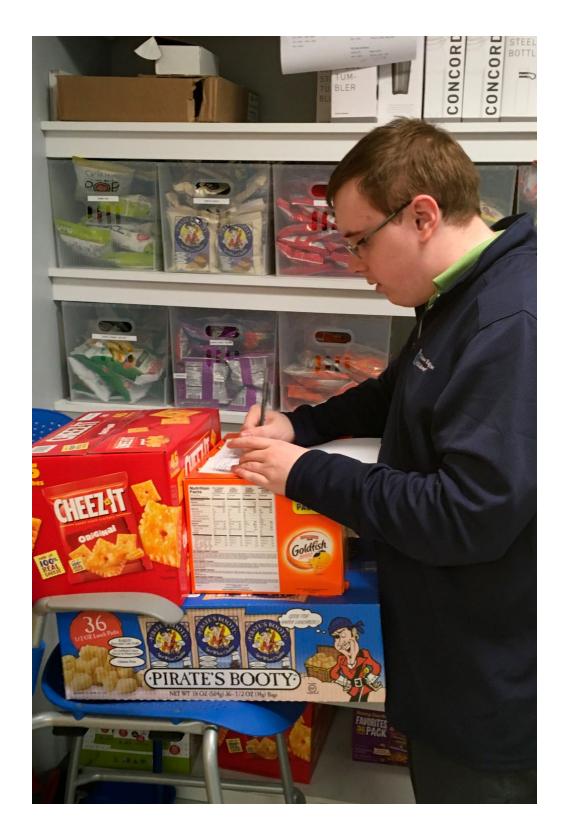


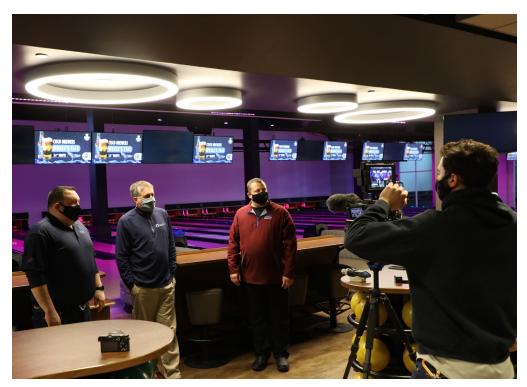
One way that NECC helps students succeed is through career education, training, and job placement. At age 14, students can begin exploring NECC's Vocational Services department, working up to four hours per week. Though COVID limited the job training opportunities for students, Director of Vocational Services Julie Weiss and her department designed lesson plans that could teach job skills remotely.

Group lessons on interpersonal and job-specific skills were taught via Zoom and in classrooms, before being applied in the Career Development Center. As NECC and businesses began to loosen restrictions, students gradually returned to their jobs where they could continue to implement the skills being taught via these lessons. Now, the vocational program continues to work with students in the Career Development Center, via Zoom, and in job sites around the community.

This year, NECC students began working at Apex Entertainment in Marlborough, MA, after the school formed a partnership with the company. Apex has supported NECC through donations (both monetary and meals for staff and students), facilitating sponsorships, media publicity, and job placement opportunities. Students like Michael and Brian (pictured right) and Bradley (pictured left) wash windows, restock prizes, and prepare silverware at the entertainment center.

"APEX has been a fantastic partner in many ways over the last year," said Chief Development Officer Jared Bouzan. "Their willingness to work with our families and students to help in any way they can is admirable."







RESEARCH

RESEARCH IS A PILLAR OF NECC'S STRENGTH

NECC isn't just a school. A team of researchers at the John and Diane Kim Autism Institute conducts important research that supports children and families managing autism. Much of this research is done by staff and teachers enrolled in NECC's partner graduate programs at Simmons University and Western New England University, which offer staff the opportunity to earn a master's degree in ABA and special education-related fields at a substantial discount. Individuals enrolled in these partner programs conduct research alongside experienced professionals in order to explore the issues and create solutions for children with autism.

Under the direction of William Ahearn, PhD, BCBA-D, LABA, and Eileen Roscoe, PhD, BCBA-D, LABA, the research arm of NECC informs everything the organization does. Research is conducted through different labs affiliated with one of NECC's university partners and findings are published in peer-reviewed academic journals, shared at international conferences, and incorporated into lesson plans on the Autism Curriculum Encyclopedia (ACE®) ABA Software System.



TRAINING

38
INTERNS

75

TEACHERS COMPLETED

GRADUATE DEGREE PROGRAMS IN FY20

326
STAFF ENROLLED IN
GRADUATE DEGREE PROGRAMS

931
PROFESSIONAL DEVELOPMENT
TRAININGS TO OUTSIDE STAFF

RESEARCH HAS IMMEDIATE IMPACT

One of NECC's many ongoing research projects, the Infant Sibling Research Project, has continued to expand over the last year. Through the work of our researchers and the development of the Early Markers of Autism tool, the project is making a difference in the lives of children like Jack.

At just two months old, Jack was enrolled in the Infant Sibling Research Project. Both of Jack's siblings had received autism diagnoses and his mother, Sarah, knew the importance of early intervention. After being evaluated, the research team discovered that Jack was, in fact, displaying early markers.

For ten months, an ABA therapist worked with Sarah and Jack, and Jack began to show signs of improvement after his autism diagnosis at 12 months. Progress was not always easy, but through consistent 1:1 ABA therapy, he made strides. After 10 months of treatment, Jack began speaking in full sentences, and his other symptoms, at one time so glaring, had lessened as well. The hard work from Jack, researchers, and Jack's family was paying off.

At 22 months, Jack was again evaluated by an independent psychologist and Sarah received remarkable news: Jack no longer had an autism diagnosis. Today, more than a year later, Jack has check-ins with researchers and is thriving.







KEY STATS

79 **INFANTS ENROLLED**

HIGH RISK INFANTS **ENROLLED**

INFANTS RECEIVING 1:1 ABA TREATMENT

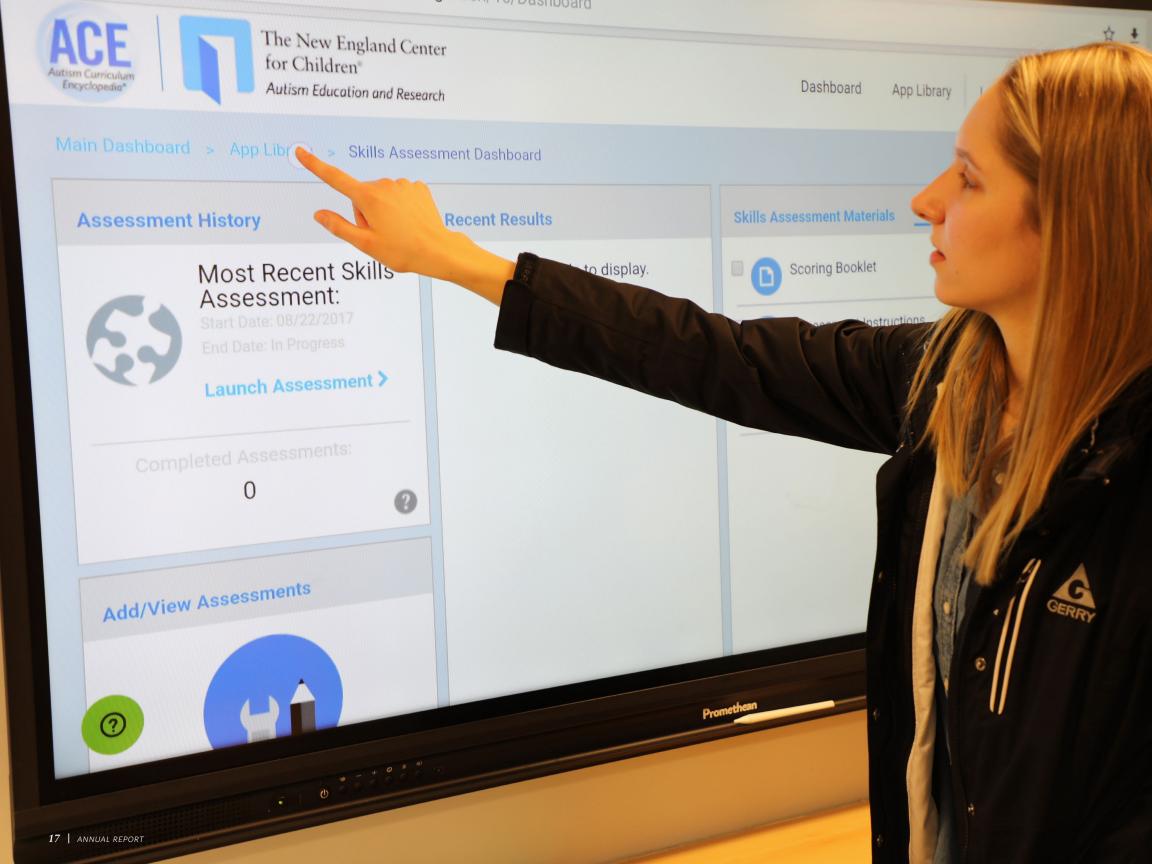
> **INFANTS GRADUATED**



Due to the cancellation of many conferences because of the pandemic, NECC hosted a two-day research symposium conducted internally in the Kim Institute on the Southborough campus in June. Current and former graduate students from the Southborough campus and Abu Dhabi shared recent research developments and more than 80 staff members attended through in-person and remote means. Presenters discussed research on a range of topics, including teaching verbal behavior, conducting remediation strategies during teaching, assessments of social interaction, increasing compliance with pill swallowing, nasal swabbing, and other medical procedures, and treating automatically reinforced problem behavior. Here is a sampling of the symposia presented during the Conference:

- Bidirectional naming (BiN), including emergent listener behavior.
- Competing-stimulus assessments (CSA), which included papers on identifying reinforcers for treatment of problem behaviors, as well as whether access to leisure items was effective in decreasing automatically maintained challenging behavior.
- Remediating problems of learning, including how class-specific reinforcement can be used to efficiently teach categories to individuals with autism; an instructional strategy for establishing auditory discrimination; and a study designed to remediate overselectivity.
- Infant work, including identifying early markers of autism in infant siblings and treatment of stereotypy in infants at risk of ASD.
- Assessment of social interactions, including how different variables may influence the effectiveness and efficiency of praise.







ACE[®] Continues to Grow

The Autism Curriculum Encyclopedia® (ACE®) ABA Software System continues to be an industry-leader in autism education software. Since its beginning in 2008, the platform has grown to help more than 15,000 students with autism around the world learn and grow.

In June, Darryl Agostinelli (pictured right) joined NECC as chief technology officer with the purpose of innovating its technology infrastructure to match its world-renowned autism education services. Under his leadership, ACE® will accelerate the development of its curriculum to grow and reach as many students with autism as possible around the world.



BY THE NUMBERS



10,000+ students learning on the ACE®



2,215 lesson plans available



34 states and **15** countries where the ACE® is used

NECC's Global Impact

NECC's mission and vision reaches far beyond the walls of the Southborough location. In addition to operations in Abu Dhabi and Dubai, the staff alumni network spans the globe. This year, NECC formalized an alumni network that connects the nearly 3,000 staff alumni around the world.

From those who began their careers as interns, to others who came for a graduate degree, every staff alumnus plays a part in NECC's mission and continues to share a passion for autism education across the globe. In addition to groups on social media sites, the NECC Now video series aims to keep staff alumni connected to each other and to the important work happening at NECC.

GLOBAL IMPACT STATS:

- Staff alumni are working in 7 countries and 44 states, including the District of Columbia
- NECC staff have presented research in 23 countries
- The ACE® ABA Software System is used in 16 countries
- NECC has onsite programs in 3 countries



NECC IN THE GULF













- This past year, the NECC Dubai Clinic expanded to a second space and now provides ABA services for 11 students.
- NECC signed a new contract with the Abu Dhabi Department of Education and Knowledge to operate the Mohamed bin Rashid Center for Special Education operated by the New England Center for Children (MRC-NECC). The new contract includes the expansion of the campus and services provided. MRC-NECC currently serves 230 students.









Diversity, Equity, and Inclusion Task Force Grows

Diversity, Equity, and Inclusion (DEI) was a priority in the 2020-21 fiscal year. Through starting this conversation, DEI was infused in every part of NECC's strategic plan for the next six years and the DEI Task Force grew to include more than 100 staff members from every level at NECC.

Fatou Njie-Jallow (pictured right) led the growth of the Task Force with 12 subcommittees dedicated to addressing specific DEI topics. Since assuming leadership responsibilities with the Task Force, Njie-Jallow has become NECC's Director of DEI. The Task Force was also aided by the services of Soudie Tahmassebipour, a civil rights attorney and DEI consultant.

With Njie-Jallow's leadership, NECC continues to make strides fostering a community of acceptance and respect. "DEI isn't about black or white or male or female," said Njie-Jallow. "It's about making sure that everybody can walk through the door at work and feel supported. That's our goal, and I'm excited to continue my work towards it."



Throughout the year, the DEI Task Force hosted a number of town hall meetings to educate the community on a number of monthly heritage and awareness celebrations. In May, NECC Board members Yie-Hsin Hung and Marco Farsheed joined the conversation for the Asian Pacific American Heritage Month town hall event. These events provided an opportunity for staff to learn more about the history, culture, and diverse backgrounds of their peers.



Fundraising Events Pivot in Year of Uncertainty

Though in-person fundraising events were canceled due to the pandemic, NECC got creative and managed to re-imagine and coordinate a series of virtual events. For example, those running the Boston Marathon virtually for #TeamNECC were provided training as well as a route and plenty of support along the course. And the organization's biggest fundraiser of the year also went virtual — the annual Children of Promise Gala shifted completely online. Despite the virtual formats, NECC was still able to raise crucial funds for its students, showcasing the strength of NECC's community.





FALMOUTH ROAD RACE

Held August 15-29, 2020 \$14,859



BOSTON MARATHON

Held September 7-13, 2020 \$44,409



CHILDREN OF PROMISE GALA

Held November 20, 2020 \$677,755



5K WALK/RUN FOR AUTISM

Held May 1, 2021 \$109,077

















Annual Giving Donors



ORGANIZATIONS

AAFCPAs Inc.

Allen & Major Associates, Inc.

Allways Health Partners

AmazonSmile

Andover OBGYN Associates

Apex Entertainment Marlborough

Avidia Bank

Bay State Federal Savings Charitable

Foundation

Blum Shapiro

Brendon Properties

Brown & Brown of Massachusetts, LLC

Cafua Management Co, LLC

Citizens Bank

Constance O. Putnam Foundation

DCU for Kids

Driscoll Insurance Agency

East Boston Savings Bank

EClinicalWorks

Ernst & Young

Falconi Brothers, Inc.

Fallon Community Health Plan

Fifth Generation, Inc.

Fletcher Tilton PC

Gilbane Building Company

Greenwood Industries, Inc.

Haba Wealth Management

Hamilton, Brook, Smith & Reynolds, P.C.

Harvard Pilgrim Health Care Foundation

Income Research and Management

Innovative Benefit Advisors, LLC

Kearney, Donovan & McGee, LLC

Lee Kennedy Co., Inc.

Main Street Bank

McCue Corporation

MPS Marketing

My Little Buddy's Boat

New England Dental Group

Philadelphia Insurance Co.

Priority Fire and Security, Inc.

Reliant Medical Group

RK Centers

Robell Research, Inc.

Rockland Trust

Ross Mortgage

Saxon Partners, LLC

Shields Health Care Group LP

Spears Family Fund

State Street Corp.

Sudireddy Foundation

Sun Life

Supersmile

The Baupost Group LLC

The Laurence W. Levine Foundation, Inc.

The VIYU Foundation

UnitedHealth Group

Voya Financial

Weston Family Foundation

INDIVIDUALS

FOUNDER

Curtis and Diane Arledge

Betsy Dangel and Gary Mitchell

Tom and Ann Edwards

Ed and Mimi Fiorentino

Khalid and H.H. Sheikha Kholoud Al Thani

John and Diane Kim

Elizabeth and David Klein

Mike and Lori McKenna

Joanne Hidaka and Ben Niedermeyer

The Saul Family

Lucia Smigel

Robert and Michelle Smigel

Bellanca Smigel Rutter

Glenn and Peggy Tso

INNOVATOR

Matthew and Tara Brown

Andrew Budson and Amy Null

Simon and Stephanie Butler

Russell and Stephanie Deyo

Yie-Hsin Hung and Stephen Farinelli

Peter and Margot Hanford

Charlie Humber

Michael and Kerri Lutz

Lisel and Mark Macenka

Carolyn Pruyne

Vinnie Strully

Cathy and Michael Welch

Donald and Melinda Wilson

Matthew and Dina Wosk

Pete and Melissa Zorn

BENEFACTOR

George and Kathleen Austin

Dave Castellani

Stuart Cruikshank and Emma Preston

Kathy Foster and Leon Litchfield

Toby and Barb Frey

Tim and Caroline King

Jessica and Christopher Mascia

Louis and Lauren Primmer

Steve Prior

Jeffrey and Judy Scott

Bob and Jean Sheridan

Richard and Shannon Wilz

Becky Zorovic

PATRON

Daron Acemoglu and Asu Ozdaglar

Bill Ahearn and Teresa Garcia

Scott and Brooke Anderson

Thomas and Christine Andrews

Steven Astrove

Thomas and Kathryn Austin

Mary Ellen Baker

Raj and Marcell Bhangoo

Corey and Nikki Bialow

Steven and Lori Block

Jared and Laurie Bouzan

Ron and Susan Bucchi

Richard Budson

Jim and Peggy Burling

Michael and Nicole Burwick

Catherine Campbell

Gerard Carney

Lawrence G. Cetrulo, Esq.

Lynne and Michael Coviello

Larry and Suzanne Croes

Judy Cunniff-Serio and William Serio

Chris DeFronzo

Paula DeSimone

Ed DiGeronimo and Leslie Lussier

Timothy and Deborah Diggins

Mike and Kelley Downey

Ralph Dunne

Adam and Cathy Dunsby

Neal Faulkner

Judith E. Favell

Jerald and Janice Feldman

Stephen and Marci Fisher

David Frieze

Danielle and Sean Gann

Oliver Hart and Rita Goldberg

Jon and Lynne Greer

Gretchen and Jon Hill

David Hoffman

Kevin and Marnie Hoolahan

Bill Hunnicutt

Colin and Megan Hynes

Eric and Sara Jansen

Cammarie Johnson and Charles Burlile

Len and Elizabeth Jolles

Mary Kelly

Crissy Kowalski

Annette Lazili

Charles and Brenda Larsen

John Lawton

Daryl and Jaclyn Leland

Becky MacDonald

Anthony Malloy

Thomas and Anna Maroselli

Joe and Ann Mazzini

Paul and Cathy McGovern

Kristina Naumann

Jonathan and Lynn Norton

Stephen and Kellie O'Neill

Pam Olsen

Kola and Emma Otitoju

Tom and Tracey Pacheco

Rabbi Jonah Pesner and Ms. Dana Gershon

Tere Ramos Dunne and Meath Dunne

Stephen and Kyoko Redd

Stuart Rose and Margie Topf

Ronald Runstein

Bob and Susan Ruzzo



David and Lisa Sands

Jonathan and Jess Seaver

Robert Shoemaker

Harold and Ann Slawsby

Alexander Sotiriou

Darcie and Adam Stawinski

David and Sharon Steadman

Steve and Meaghan Tardanico

Team Nate

Nigel and Joanna Travis

Rob and Nicole Walsh

Edward and Catherine Webb

Fred Zarinetchi and Mary Petricone



SUPPORTER

Kay Abeling

Aaron Abrahms

Stephen and Susan Agneta

Joshua Altschuler

Ashley Arsenault

Burke Autrey

Chuck Bean

Sheila and Steve Beck

Cindy Bell

Beth Bellone

Allison Bergenholtz Stephanie Bonfonte

Liz Borow Gittle

Jason Bourret and Eileen Roscoe

Anthony and Linda Bram

Steven Brand and Bella Wong

Rick and Ann Bucchi

Sandra Budson

Mary Ann Burkhart

Stephen Callahan

Bill and Carol Caporizzo

Lauren Carr

David and Lisa Ching

Jeanne Chaclas

Frank and Kerry Ciccone

Joanna and Richard Clancy

Robert Cohen and Rosemary Leiderman

Nancy Coleman

James and Robin Coogan

Jacqueline Corley

Sean Cronin

Sue Dacey and Tina Render

Peter Anh Dang in memory of Sheila

Moynihan Barry

Morris Davenport

Jed Davidson

Philip Derfler

Angela and John DesPrez

Marco DeThomasis

Adam Devine

Donald Di Giacomo

David DiAntonio

Chata Dickson

Barry Dickstein

Sara Dodd

James and Mary Beth Doherty

Dolliver Family Foundation

Linda and Michael Donahue

Mark Doten

Matt Doyle

Jennifer and Gavin Dreyer

Governor and Kitty Dukakis

Julie and Drew Dunbar

Roy and Patricia Dwyer

Dennis Dyer and Lori Shaver

Thomas and Gayané Ebling

Ami and Chris Edgren

John and Paula Egan

Paul and Joanne Egerman

Ronald and Dolores Edgren

Stacy Edinburg

Chris and Michael Evans

Joan Fallon

Marco Farsheed

Adam and Jenny Feldman

James and Pauline Fennessy

Todd Finard

Janelle Fisher

William Ford

Cindy and Michael Foreman

Heather and Roger Fortin

Amy and Drew Fralley

Paul Fuerst

Jan and Mark Fuller

Richard Gallerani

Phyllis and Tom Gann Amy Geckeler

Jeff and Vanessa Gilbreth John and Anne Gobron

Jonathan and Lori Gorski

Richard Gouin Ellen Graham Tricia Groff

Howard Grossman Christopher Gwozdz Craig and LeAnne Haba

Alison Hafner

Joseph and Noreen Harrington

Victor and Michele Hart

Chelsea Hedguist John Higgins

Hector Ho Fuentes Tom and Diane Holland

Junaid Hoosen

Courtney Howe-Cotto and Paul Cotto

Harry Hutson and Mikey Russell Melanie Hyde

George Jackson Joshua Jackson

Allyson and Andrew Jaffe

Craig Johnson

Erik Johnson and Gayaneh Ounanian

Maureen Kelly

Kim and Sean Keogh

Sue Langer and Benjamin Keehn Andrew Leisman and Julia Macalastar

Phil and Kate Leonard

Alan Levitz Sinai Lidsky

Phil Litos

Joan Louden-Black Beverly Luacaw

Brian and Patricia Lynch

Bill and Amy Mack Cormac MacManus

Tony Maffeo Mark Maloney

Dominique Maribett and Francis Perry

Leslie Marks

Adrienne Maroselli Peter Marshall Monica Massaro Gregory Mastrangelo Shawn and Anne Mato

Robert and Colleen McCabe

Bethany McCann Kelly McConnell Michelle McGee

Beth and Ken McGonagle Rachel and Tim McGrath

Kyla McHaffie and Matthew Cotter

Bethany McNamara

Jim Mellen Erin Michaud David Mitchell Jeffrey Mittleman Heather Morrison

Michael and Kimberly Morrissey

Christine Morse

Tom and Kacey Muldoon

Jim Mullins

Bob and Beth Nahill

Michael and Dawn Nathanson Frank and Patricia Nemia Robert and Marianne Nemon

Utah Nickel

Fatou Njie-Jallow and Baboucarr Jallow

Christopher and Susan O'Brien Mathew and Margaret O'Brien Shawn and Jacquelyn O'Brien Brian Oickle and Deirdre Frey

Katie Olszowy Jason Ouellette Matthew Parker Mary Ellen Parzych

Theresa and Larry Passmore Christine and Ed Pearson

James Peplau

Michael and Justina Perriello

Marc and Hillary Price

Joseph Rabbitt Divino Ribeiro

Paul and Marybeth Riley Roy and Carol Rioux

Justin Rosen

Steve and Betsy Rosen

Julie Rosenberg and Niels Burger

John and Ann Rounseville

Natasha Rozenvald

Dave Rudd

Sorrel and Noel Ryan

Sima Sarrafan

Brenda Schelling-Biggs and Joseph Biggs

Christopher Schenck

Lee Sibian Kristen Sidman Marion Siltanen Robert Silva

David and Susan Sleight Gary and Jill Smith Ford and Ruth Spalding Geoff and April Stein

Michael Steinkrauss Stephens-Schwager Family

Peter Stone Lynn Story

Beth and David Stout

Mike Stowe Kate Sullivan Isaura Tavares Erin Tavilla

Katie Thomson Connor Tobin Tracey Toran

Steven Tower Peter Tyson

Stefanie Upshaw and Joseph Sweeney

Ali and Jesse Vennard

Scott Voss

The Walsh family Kimberly Walter Paula Weissman Laura Wilhelm

Howard and Candice Wolk

Francis Wynne and Helen Edwards

Wanlin Yan and Ping Xie Beth and Neil Young

Andrew Zimmerman and Susan Connors

Jeremy Zorn



Financials •

34%

STUDENT EQUIPMENT AND MATERIALS

COVID RELATED EXPENDITURES (PPE AND SANITIZER), FITNESS EQUIPMENT AT SCHOOLS AND RESIDENCES, PLAYGROUND EQUIPMENT AND OTHER **OUTDOOR ACTIVITY EXPENDITURES,** SWIMSUITS, ART AND MUSIC SUPPLIES, MINOR CAPITAL IMPROVEMENTS TO SCHOOL AND RESIDENCES

2%

SPECIALIZED IT **ZOOM ROOM SYSTEMS**

24%

RESEARCH AND STAFF TRAINING **OPPORTUNITIES**

CONFERENCES, STAFF SALARIES RELATED TO RESEARCH, INFANT RESEARCH PROJECT **FY21 ANNUAL FUND ALLOCATION**

1%

VOCATIONAL PROGRAM SUPPORT

TRANSPORTATION, OVERTIME STAFFING, EQUIPMENT, AND **SUPPLIES**

22%

STUDENT ACTIVITIES

FIELD TRIPS AND ACTIVITIES - FIELD DAY, APPLE PICKING, FARM TRIPS, PROM, HALLOWEEN, TEAM-SPECIFIC **CELEBRATIONS AND OUTINGS**

2%

INDIVIDUAL STUDENT NEEDS

SPECIALIZED FURNITURE FOR STUDENT/STAFF SAFETY, STUDENT CLOTHING, PROTECTIVE **EOUIPMENT FOR STAFF**

10%

STAFF SUPPORT

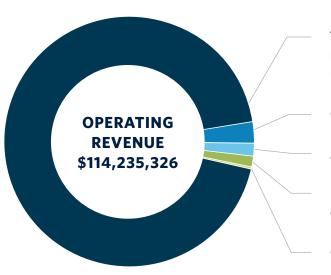
PARENT- AND FRIEND-SPONSORED EVENTS (STAFF APPRECIATION), **HEALTHY OPTION VENDING** MACHINES, SMALL REINFORCERS THROUGH **TEAM BUDGETS**

DIVERSITY, EQUITY, AND INCLUSION **INITIATIVES**

5%

CONSULTATION TO PROMOTE DIVERSITY, EQUITY, AND **INCLUSION EFFORTS** THROUGHOUT NECC

FY21 CONSOLIDATED FINANCIAL STATEMENT



TUITION \$107,415,227 (94%)

DAY, RESIDENTIAL, ADULT, HOME-BASED, DAYCARE, PARTNER CLASSROOMS, INTERNATIONAL

CONSULTING \$3,090,438 (2.7%)

ACE® TECHNOLOGY \$1,953,690 (1.7%)

FUNDRAISING \$1,657,814 (1.5%) GRANTS, EVENTS, IN-KIND DONATIONS AND CONTRIBUTIONS

OTHER \$118,157 (0.1%)



PROGRAM SERVICES \$104,442,011 (92.4%)

DAY, RESIDENTIAL, ADULT, HOME-BASED, DAYCARE, CONSULTING, PARTNER CLASSROOMS, INTERNATIONAL

ADMINISTRATIVE \$7,791,196 (6.9%)

MARKETING, PUBLIC RELATIONS AND **FUNDRAISING \$743,833 (0.7%)**





